

# ZERO EMISSION NEIGHBOURHOODS IN SMART CITIES

Definition, assessment criteria and key performance indicators Version 5.0. English

**ZEN REPORT No. 62E - 2024** 



ZEN REPORT No. 62E ZEN Research Centre 2024

Research Centre on ZERO EMISSION NEIGHBOURHOODS IN SMART CITIES

### ZEN Report No. 62 E

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### **Preface**

### **Acknowledgements**

This report has been written within the Research Centre on Zero Emission Neighbourhoods in Smart Cities (FME ZEN). The authors gratefully acknowledge the support from the Research Council of Norway, the Norwegian University of Science and Technology (NTNU), SINTEF, the municipalities of Oslo, Bergen, Trondheim, Bodø, Bærum, Elverum and Steinkjer, Trøndelag county, Norwegian Directorate for Public Construction and Property Management, Norwegian Water Resources and Energy Directorate, Norwegian Building Authority, ByBo, Elverum Tomteselskap, TOBB, Snøhetta, AFRY, Asplan Viak, Multiconsult, Civitas, FutureBuilt, Heidelberg Materials, Skanska, GK, NTE, Smart Grid Services Cluster, Statkraft Varme, Renewables Norway and Norsk Fjernvarme.

### The Research Centre on Zero Emission Neighbourhoods (ZEN) in Smart Cities

The ZEN Research Centre develops solutions for future buildings and neighbourhoods with no greenhouse gas emissions and thereby contributes to a low carbon society.

Researchers, municipalities, industry and governmental organizations work together in the ZEN Research Centre in order to plan, develop and run neighbourhoods with zero greenhouse gas emissions. The ZEN Centre has nine pilot projects spread over all of Norway that encompass an area of more than 1 million m<sup>2</sup> and more than 30 000 inhabitants in total.

In order to achieve its high ambitions, the Centre will, together with its partners:

- Develop neighbourhood design and planning instruments while integrating science-based knowledge on greenhouse gas emissions;
- Create new business models, roles, and services that address the lack of flexibility towards
  markets and catalyse the development of innovations for a broader public use; This includes
  studies of political instruments and market design;
- Create cost effective and resource and energy efficient buildings by developing low carbon technologies and construction systems based on lifecycle design strategies;
- Develop technologies and solutions for the design and operation of energy flexible neighbourhoods;
- Develop a decision-support tool for optimizing local energy systems and their interaction with the larger system;
- Create and manage a series of neighbourhood-scale living labs, which will act as innovation hubs and a testing ground for the solutions developed in the ZEN Research Centre. The pilot projects are Furuset in Oslo, Fornebu in Bærum, Sluppen and Campus NTNU in Trondheim, Mære Agricultural school in Steinkjer, Ydalir in Elverum, Campus Evenstad, New City-New Airport Bodø, and Zero Village Bergen.

The ZEN Research Centre will last eight years (2017-2024), and the budget is approximately NOK 380 million, funded by the Research Council of Norway, the research partners NTNU and SINTEF, and the user partners from the private and public sector. The Norwegian University of Science and Technology (NTNU) is the host and leads the Centre together with SINTEF.



The editors would like to thank all practitioners and researchers for their contributions. The list below gives an overview of participants in the ZEN definition expert category groups that have contributed to the definition work:

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## **Document history**

Version	Date	Version description
Version 1.0	2018	The first version of this document outlined the central definition, key performance indicators (KPI) and assessment criteria used in the Research Centre on Zero Emission Neighbourhoods in Smart Cities (ZEN research centre). The seven ZEN categories (GHG emission, energy, power, mobility, spatial qualities, economy and innovation) and their related KPIs were described.
Version 2.0	2021	The second version (version 2.0) of the Zero Emission Neighbourhood (ZEN) definition builds upon v1.0 of the ZEN definition report. The ZEN categories GHG emission, energy and power have been updated after the KPIs have been tested in different pilot projects. There is also a new chapter (chapter 5) on the ZEN KPI tool and framework. The ZEN categories mobility, spatial qualities, economy and innovation are only partly updated in this version.
Version 3.0	2022	This third version (version 3.0) of the Zero Emission Neighbourhood (ZEN) definition builds upon the two previous versions of the ZEN definition report. The GHG emissions (GHG), energy (ENE) and power (POW) categories have been further developed and refined through empirical research and iterative testing in the ZEN pilot areas. Table 2: ZEN assessment criteria and Key Performance Indicators (KPIs) has been revised. Revision of mobility (MOB), economy (ECO), spatial qualities (QUA) and innovation (INN) categories has been performed. Innovation no longer contains ZEN assessment criteria or KPIs but is an important process that will be explored in subsequent versions of the ZEN definition report. The report is now split into an English version (EN) and a Norwegian version (NO).
Version 4.0	2022	This fourth version (version 4.0) of the Zero Emission Neighbourhood (ZEN) definition report builds upon the three previous versions of the ZEN definition report and the third version of the ZEN definition guideline report. This report gives details on the ZEN definition framework. A major change involves lifting the process KPIs out of spatial qualities and incorporating them into a process guideline for designing ZENs. Additional power KPIs have been added. The spatial qualities category has been renamed to urban form and land use, and additional KPIs have been added. This report has been shortened to give a synopsis of the ZEN definition and important definitions relating to the ZEN definition framework. Further details on ZEN KPIs can be found in the ZEN definition guideline report version 3.0.
Version 5.0	2024	This fifth and final version (version 5.0) of the Zero Emission Neighbourhood (ZEN) definition report builds upon the four previous versions of the ZEN definition report and ZEN definition guideline series of reports.

### **Abstract**

This document outlines the definition, key performance indicators (KPI), and assessment criteria for the Research Centre on Zero Emission Neighbourhoods in Smart Cities (ZEN research centre). This fifth version of the ZEN definition builds upon previous versions of the ZEN definition report and the ZEN definition guideline series (1). This report gives details on the ZEN definition framework. Further details on ZEN KPIs can be found in the ZEN definition guideline report version 4.0. Over 100 people involved in the ZEN research centre have contributed to this document.

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### 1 Introduction

The goal of the Research Centre on Zero Emission Neighbourhoods in Smart Cities (FME ZEN Research Centre) is to enable the transition to a low carbon society by developing sustainable neighbourhoods with zero greenhouse gas (GHG) emissions. To reach this goal, there is a need for the following:

- 1. A clear ZEN definition,
- 2. Assessment criteria and key performance indicators (KPIs), which will help to plan and implement the neighbourhood and to monitor its actual performance,
- 3. A ZEN KPI assessment tool to monitor the performance of a new and/or existing neighbourhoods with different ambition levels,
- 4. A guideline for how the definition of ZEN and its KPIs can be assessed and implemented into the planning, implementation, and operational phases of new and/or existing neighbourhoods,
- 5. ZEN pilot projects to validate the ZEN definition through testing and implementation.

The ZEN research centre is organised in six work packages (WP), see Figure 1. The ZEN definition, categories, assessment criteria and KPIs are developed in WP1 and are published in this series of reports (2–4). The definition work has been a process throughout the programme period (2017-2024). The aim of the ZEN definition guideline developed under WP6 is to describe how the KPIs can be implemented in the various ZEN pilot projects. This is an iterative process whereby the KPIs are continually tested and further developed through the ZEN pilot projects and the results of which are fed back into the development of the ZEN definition, assessment criteria, and KPIs in WP1.

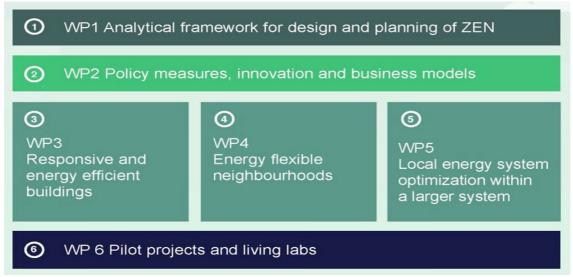


Figure 1. Work packages within the FME ZEN research centre.

### 2 Definitions

### 2.1 ZEN definition

The following ZEN definition serves as an overarching guiding principle for the whole ZEN project and its pilot areas (5). The definition is based on previous projects and existing assessment frameworks (such as the ZEB research centre, PI-SEC, SCC, PEB, BREEAM communities and CITYkeys) as well as input from ZEN researchers and partners through numerous discussions and workshops.

In the ZEN research centre, a neighbourhood is defined as a group of interconnected buildings with associated infrastructure <sup>1)</sup>, located within a confined geographical area <sup>2)</sup>. A net **zero emission neighbourhood** aims to reduce and compensate its direct and indirect **greenhouse gas (GHG) emissions** towards zero over the analysis period, in line with a **chosen ambition level**. The neighbourhood should focus on the following:

- Plan, design, and operate buildings and associated infrastructure towards minimized life cycle GHG emissions and compensating remaining GHG emissions to obtain a net zero emission neighbourhood.
- b. Become highly energy efficient and powered by a high share of new renewable energy.
- c. Manage energy flows (within and between buildings) and exchanges with the surrounding energy system in a **flexible** way.
- d. Promote sustainable transport patterns and smart mobility systems.
- e. Plan, design and operate with respect to **economic sustainability**, by minimising total life cycle costs to achieve affordable zero emission neighbourhoods and choose cost optimal GHG emission reduction strategies.
- f. Plan and locate amenities in the neighbourhood to provide good **urban form and land use** and stimulate **sustainable behaviour**.

The ZEN definition is intrinsically scalable, but should always be adapted to its local spatial, economic, technical, environmental, governance, and social contexts. A more detailed discussion of important terminology can be found in Chapter 2.2.

There must be a clearly defined set of assessment criteria and key performance indicators (KPIs) that address all aspects of the ZEN definition, which are defined in such a way as to enable the development of quantitative and qualitative methods and tools for assessing the status and progress of ZEN pilot areas in terms of achieving emission reduction goals. To operationalise the ZEN definition, more detailed guideline documents are and will be made available (1,5,6). Furthermore, they will inform how data is measured and collected for the ZEN KPI tool.

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Buildings can be of different types, e.g. new, existing, retrofitted or a combination. Infrastructure includes grids and technologies for supply, generation, storage and export of electricity and heat, as well as infrastructure for mobility.

<sup>&</sup>lt;sup>2)</sup> The area has a defined physical boundary to external grids (electricity, heat, and mobility). The system boundary for analysis of energy facilities serving the neighbourhood may not be the same as the geographical area.

As a result, the scope of the ZEN definition includes the following categories (as shown in Figure 2) Greenhouse gas emissions (GHG), Energy (ENE), Power (POW), Urban form and land use (URB), Mobility (MOB) and Economy (ECO).

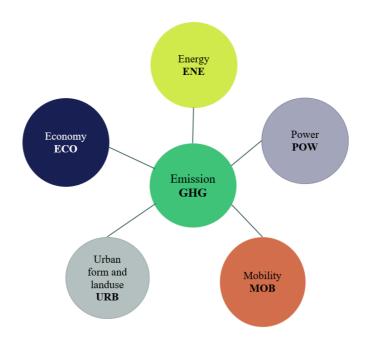


Figure 2. Six categories in ZEN definition

The above categories were identified through a series of definition workshops with stakeholders, as being important in the realisation of ZEN goal, and for the provision of an adaptable framework for the development of future ZENs. The ZEN definition should be scalable. The categories have a set of assessment criteria and a corresponding set of key performance indicators (KPIs).

### 2.2 Other terms and definitions

The ZEN research centre utilises interdisciplinary knowledge and experiences from a vast range of fields and from people with different professional backgrounds. It is therefore important to ensure that we have a common understanding of some of the main terms and definitions used in this ZEN definition report.

Firstly, there are varying definitions in use (7–11):

- Nearly zero energy building (nZEB)
- Nearly zero energy neighbourhood (nZEN)
- Nearly zero emission building (nZEB)
- Nearly zero emission neighbourhood (nZEN)
- Net zero energy building (nZEB)
- Net zero energy neighbourhood (nZEN)
- Net zero emission building (nZEB)
- Net zero emission neighbourhood (nZEN)

In 2010, the energy performance of buildings directive (EPBD) (12) was recast to define a *nearly zero energy building* as a building that has a very high energy performance, while the nearly zero or very low amount of energy required should be covered to a very significant extent by energy from renewable sources, including energy from renewable sources produced on-site or nearby. This definition is used in the EU taxonomy (13), whereby one of the criteria for sustainable new buildings is that the energy need must be 10% lower than national nearly zero energy building definition. In 2022, the EPBD (14) was reproposed to define a *zero emission building* as a building with a very high energy performance in line with the energy efficiency first principle, and where the very low amount of energy still required is fully covered by energy from renewable sources at the building or district or community level where technically feasible (notably those generated on-site, from a renewable energy community or from renewable energy or waste heat from a district heating and cooling system). More recently, ISO published *IWA 42: 2022 Net Zero Guidelines* (15) that defines net zero GHG emissions as the:

'...condition in which human-caused residual GHG emissions are balanced by human-led removals over a specified period and within specified boundaries [...] Residual GHG emissions are emissions that remain after taking all possible actions to implement emission reductions [...] Human-led removals include ecosystem restoration, direct air carbon capture and storage, reforestation and afforestation, enhanced weathering, biochar and other effective methods.'

The guidelines go further to state that avoided emissions should not be used to counterbalance residual emissions. This reflects the fact that only atmospheric carbon dioxide removal can deliver actual negative emissions and the importance of distinguishing between real negative emissions and avoided emissions (16). Negative emissions and avoided emissions cannot be summed to claim that a project has achieved net-zero or net-negative emissions. However, material or energy substitution typically brings environmental benefits that should be reported separately as avoided emissions (16,17).

In Norway, the research centre for zero emission buildings (FME ZEB) developed a definition for a zero emission building by developing a range of ambition levels ranging from the lowest ambition level of ZEB-O whereby GHG emissions from operational energy use (O) are compensated for with renewable energy generation, to the highest ambition level of ZEB-COMPLETE whereby all GHG emissions from the whole life cycle of the building from the construction phase (C), operational energy use (O), material production and replacement (M), use, repair and maintenance (PLE), operational transport use (T) and the end of life phase (E) are compensated for with renewable energy generation (9–11). The EPBDs definition of zero emission building corresponds to the lowest Norwegian ZEB ambition level (ZEB-O). The term nearly implies close to zero, whilst net implies a balance whereby remaining energy/emissions are balanced through either capture, storage, or compensation. In the ZEN definition, nZEB and nZEN refer to net zero emission building and net zero emission neighbourhood respectively.

Assessment Criteria: are requirements that need to be fulfilled for a neighbourhood to be considered environmentally, socially and economically sustainable and feasible (18). Criteria may be interconnected, meaning that the fulfilment of one criterion depends upon the fulfilment of another. The criteria use KPIs that are normally quantitative, but some could be qualitative. See Figure 3 for an overview of the system of categories, assessment criteria and KPIs within the ZEN definition.

**Key Performance Indicator (KPI):** a set of quantifiable performance measurements that define sets of values based on measured data from a project, making it easier to measure and track the neighbourhood's performance over time and against other similar projects (19).

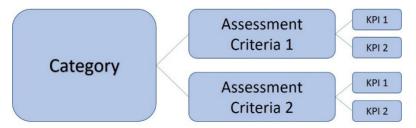


Figure 3. System of categories, assessment criteria, and KPIs within the ZEN definition.

**ZEN metrics:** This term covers the key values from both assessment criteria and key performance indicators used in the ZEN research centre.

### **System boundaries**

The ZEN research centre utilises interdisciplinary knowledge and experiences from a vast range of fields, and from people with different professional backgrounds. It is therefore important to ensure that we all have a common understanding of system boundaries. At first, an assessment was made to see whether the same system boundaries could be used across the ZEN pilot areas, regardless of whether a KPI or criteria being assessed concerned buildings, energy, or other infrastructure. However, it soon became clear that each ZEN definition category (GHG emissions, energy, power, urban form and land use, mobility, and economy) already has established system boundaries and methodologies with various scopes. These different system boundaries have been designed with methodological consequences in mind for each professional field of research. For example, the system boundary for GHG emissions typically excludes the impact from existing buildings since the existing building belongs to the previous life cycle of that building. However, all new energy and material processes used for renovating the existing building are included in the system boundaries as the renovation works have initiated a new, longer life cycle for the building. Arguably, the new energy and material processes used in a renovation project will have lower GHG emission impacts compared to constructing a new building of equal performance since parts of the existing building envelope can be reused. The methodological implication of this GHG emission system boundary is that it promotes reduction, reuse, repair, refurbishment, and recycling in a circular economy. On the other hand, in the energy category, it would be disadvantageous to exclude energy needs for existing buildings from the energy system boundary, since existing buildings typically have higher energy demands than new buildings. Therefore, the ZEN definition acknowledges that system boundaries may vary across the ZEN categories, across the ZEN pilot areas and according to the scope of data resolution required to understand the assessment criteria and KPI being assessed. In this report, we define the following terminology as part of the ZEN system boundaries:

**Neighbourhood:** a group of interconnected buildings (which can be of different types, e.g., new, existing, retrofitted or a combination) with associated infrastructure (which includes grids and technologies for supply, generation, storage and export of electricity and heat, and mobility), located within a confined geographical area. The area has a defined physical boundary to external grids (electricity and heat, and mobility). However, the system boundary for analysis of energy facilities

serving the neighbourhood is not necessarily the same as the geographical area. The system boundary for each ZEN pilot area is also dependent on the case and may vary accordingly.

**Building assessment boundary:** describes which elements of building(s) in the ZEN definition should be included in the system boundary. This may vary for each category (e.g., GHG emissions, energy, power, urban form and land use, mobility, or economy) identified in the ZEN definition.

**Neighbourhood assessment boundary:** describes which neighbourhood elements in the ZEN definition should be included in the system boundary. This may vary for each category (e.g., GHG emissions, energy, power, urban form and land use, mobility, or economy) identified in the ZEN definition. For example, the 'energy-boundary' for the electric or thermal grid is not necessarily the same as the geographical area of buildings and other infrastructure.

LCA system boundary: (relevant for the GHG emissions category) is more commonly referred to as just 'system boundaries' and is used in life cycle assessment (LCA) methodology. It defines what is included and excluded in the assessment, and also describes the scope of the assessment (adapted from the definition in EN 15643 (20)). The system boundary for the life cycle phases can be defined in accordance with the life cycle modularity principle in NS 3720 (21), whilst the physical system boundary can be defined according to NS 3451 (22). In the ZEN research centre, the whole life cycle shall be reported from extraction of raw materials, production, transport, installation, use, maintenance, repair, replacement, energy during operation, transport during operation, deconstruction, waste treatment, reuse, recovery, and end use of waste in a circular economy, as well as module D, benefits and loads.

### 2.3 ZEN Definition Categories

Greenhouse gas emissions (GHG): refer to greenhouse gas (GHG) emissions expressed in terms of kg of CO<sub>2</sub> equivalence calculated based on *NS 3720* in a life cycle perspective. Direct GHG emissions are those taking place directly from a source as consequence of an activity resulting in the GHG emissions, whilst indirect emissions are those occurring through indirect pathways (23). For example, the GHG emissions from driving a car includes not only the direct GHG emissions that come out of the exhaust pipe, but also the indirect GHG emissions that take place when oil is extracted, shipped, refined into fuel, and transported to the petrol station, and the indirect emissions caused by producing, using, and disposing the car.

**Energy (ENE):** In physics, energy is the potential to perform work, or the amount of work performed over a period of time. Mathematically, energy is the integral of power/load over time. In relation to an energy system (e.g., electricity or heat), energy is the load on the grid over time and is measured in [kWh].

**Power (POW):** In physics, power is the instantaneous rate at which work is performed. Mathematically, power is the time derivative of energy. In relation to an energy system (e.g., electricity or heat), power is the instantaneous load on the grid and is measured in [kW]. It may also refer to the average value of energy in one hour and should then be measured in [kWh/h].

**Urban form and land use (URB):** In this context, urban form and land use refers to how spatial structure, land use patterns and the shape of buildings and public spaces can improve attractiveness of the neighbourhood and at the same time support carbon uptake from land use and low emissions from mobility, buildings, and infrastructure.

**Mobility (MOB):** In this context, mobility is limited to measures the developer can directly influence through own choices and decisions, including choice of location.

**Economy (ECO):** In the context of this report, economy refers to sustainability in terms of socioeconomic, socioenvironmental, and enviro-economic factors. Economic sustainability will be important in the mainstreaming of ZENs, where building owners and investors need to articulate a business case in developing a group of interconnected buildings into a Zero Emission Neighbourhood.

### 3 The ZEN KPI framework

The ZEN KPI conceptual framework is depicted in Figure 4 and demonstrates how the ZEN definition shall be operationalised within ZEN pilot projects (24). The ZEN KPI framework demonstrates how different stakeholders, scope, and project phases (grey box) come together to select relevant tools (ZEN toolbox) to assess the assessment criteria and KPIs for each category within the ZEN definition (yellow box). The results from these assessments can be fed into the ZEN KPI tool (green box) and analysed to ascertain if the neighbourhood has achieved ZEN. The results from the ZEN toolbox and ZEN KPI tool can then be used to create various visualisations (blue box).

This conceptual framework has been developed based on information and experiences from ongoing work with the ZEN definition, ZEN pilot areas, ZEN stakeholders and existing tools and builds upon the initial ZEN toolbox framework developed by Houlihan Wiberg and Baer in (25). The ZEN KPI framework will be applied in different contexts and will consider different project phases, scope, and stakeholders. The main components of the framework are:

- The ZEN toolbox
- The ZEN definition, assessment criteria and KPIs
- The ZEN KPI tool
- The ZEN visualisation toolbox
- The ZEN process guideline

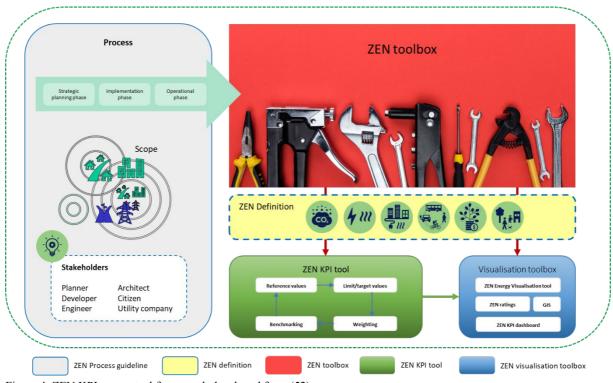


Figure 4. ZEN KPI conceptual framework developed from (52).

### 3.1 Scope

The scope of assessment varies from KPI to KPI, some KPIs are assessed at a building level, some at a neighbourhood level, and others consider both. The KPIs will be assessed by a range of stakeholders, ranging from but not limited to planners, architects, developers, citizens, engineers, consultants, and

utility companies. During its lifetime, a neighbourhood will go through many project phases. The three project phases, as depicted in Figure 5, and to be assessed in the ZEN definition are:

- 1. Strategic planning phase
- 2. Implementation phase
- 3. Operational phase

It is possible, and even likely, for one neighbourhood to experience multiple project phases simultaneously. It is recommended that each ZEN pilot area is classified according to the various planned phases of development. Each development phase will go through the same project phases, but at different times. Therefore, it can ensure that each phase of the development is properly documented for each project phase, and that the project data for each phase of the development and project phase is compiled to represent the whole neighbourhood area.

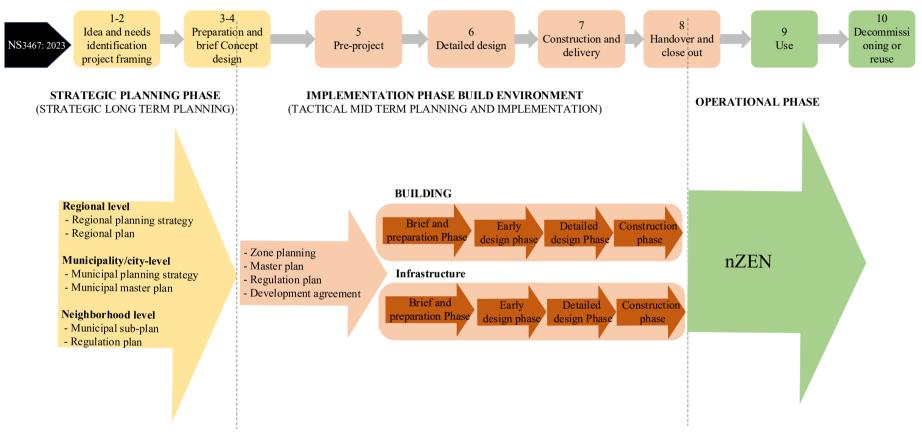


Figure 5. Diagram explaining the three project phases in ZEN in relation to NS 3467 Stages and deliverables in the life cycle of construction works (26).

### 3.2 ZEN toolbox

The ZEN toolbox depicted in Figure 6 contains suggestions of useful and existing tools that can calculate the results of various assessment criteria and KPIs in the ZEN definition. This list is not exhaustive. A first initial mapping of existing tools was carried out by ZEN stakeholders, and then more tools were added to the ZEN toolbox as various assessment criteria and KPIs have been tested in the ZEN pilot areas. The tools are loosely grouped according to which category the different tools can be used in.

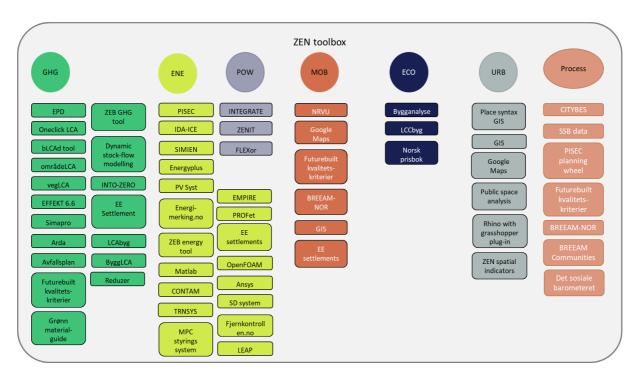


Figure 6. ZEN Toolbox overview (list of tools is not exhaustive)

The findings from the mapping of tools show a lack of harmonisation between these tools, which leads to difficulties in harmonising the inputs and outputs of the ZEN KPI tool. Some of the main issues include differences in system boundaries, methodology and background data (databases) used, as well as differences in data resolution used dependent on the phase of the project (i.e., typically a low data resolution is used in the strategic planning phase and a high data resolution in the latter project phases). The various tools identified in the mapping use a range of different computing formats(e.g., csv, xml, json, sql and html) (24,27).

### 3.3 ZEN KPI tool

The testing and development of the ZEN definition and ZEN KPI tool is a continuous, iterative process, which involves determining suitable reference project and reference values, limit and target values, weighting, and benchmarking for each KPI in the ZEN definition. The main purpose of the ZEN KPI tool is to operationalise the ZEN definition, and aid ZEN stakeholders through the planning and implementation of zero emission buildings, infrastructure, and neighbourhoods. The ZEN KPI tool has three main user groups; firstly researchers supply the background content and methodology for calculating KPIs, secondly, various consultants and contractors are responsible for calculating and

entering KPI result data into the tool be that energy data or GHG emission result data, thirdly ZEN pilot owners such as the authorities, local councils, building owners, property developers or decision makers are responsible for assessing the output of the tool and tracking the progress of their ZEN pilot area across the project phases.



Figure 7. Inputs and outputs for the ZEN KPI tool.

### 3.4 Reference projects and reference values

In some KPIs a reference project and/or reference values are used. A reference project is a project that represents the ZEN if it was designed and built according to today's standards (business as usual) instead of being designed, built, and managed to fulfil KPI goals or requirements. The purpose of the reference project is to act as a comparison with reference values to document how much a ZEN pilot area has managed to fulfil KPI goals or requirements. A reference project will use reference values based on today's technical standards. For example, a reference project may use building energy requirements from the current building code (TEK) to ascertain how much energy different buildings within the neighbourhood would use if they were not designed within the ZEN framework, or a reference project may use Norwegian travel survey (NRVU) to ascertain reference mobility patterns before measures have been implemented in the ZEN pilot area to encourage active and public transport over private transportation. A ZEN pilot area can then track how much it has been able to reduce energy or private travel demands compared to these reference values.

### 3.5 Limit and target values

Limit values are defined in regulations or national standards, see Figure 8. Limit values relate to the minimum requirements for upper or lower values for different aspects of performance. Target values represent an objective that goes beyond the reference value.

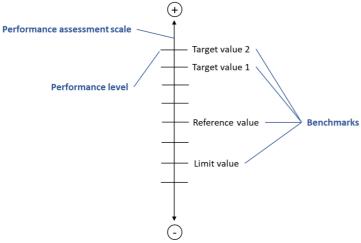


Figure 8. Performance assessment scale showing the benchmark reference, limit and target values (28).

### 3.6 Weighting

Points are be awarded to each KPI in each category of the ZEN definition. Category scores are <u>not</u> tallied to a single point score for the ZEN neighbourhood but instead assessed on a category-by-category basis. KPIs within the same category are weighted, and this is achieved through the allocation of whole points within that category.

### 3.7 Benchmarking

The ZEN KPI tool enables users to compile results from the ZEN toolbox to assess individual KPIs and receive a ZEN category rating. For the ZEN category ratings 20 points are available per category (ENE, POW, MOB, URB and ECO). Results for each category rating will <u>not</u> be summed up to a single point score, see Table 1 and Figure 9. Tool users can set ambition levels and track the progress of a ZEN through the different project phases according to how many points they achieve for each category, see Figure 10. The legend shows what percentage (%) of KPI points are fulfilled for each project phase for each ZEN category.

Table 1. ZEN category ratings

ZEN category rating (ENE, POW, MOB, URB and ECO)	Limit and target values
Dark green	80-100%
Green	60-80%
Light green	40-60%
None	< 40%

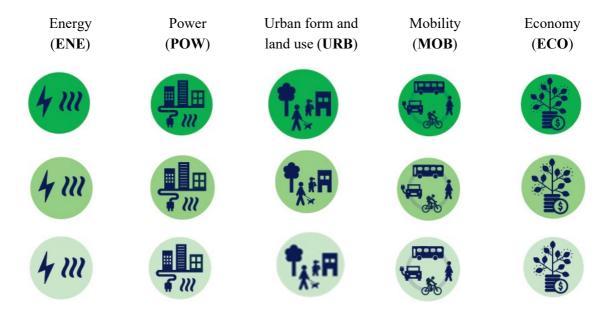


Figure 9. ZEN category ratings used in the ZEN KPI tool

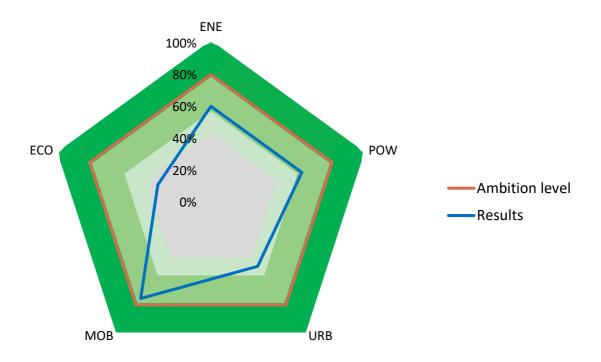


Figure 10. Spider diagram showing the development of a ZEN pilot area's performance through the different project phases. The legend shows what percentage (%) of KPI points are fulfilled for each project phase for each ZEN category.

### 3.8 ZEN Visualisation Toolbox

The ZEN visualisation toolbox is a collection of existing and new tools used by ZEN partners and tools developed by FME ZEN to visualise results from the ZEN toolbox and ZEN KPI tool. Such tools can include the ZEN energy visualisation tool, ZEN KPI dashboard (29), ZEN category ratings and GIS. A ZEN KPI dashboard is useful for monitoring ZEN KPI results during the operational phase.

### 3.9 ZEN Pilot Projects

The ZEN Research Centre has nine ZEN pilot areas in Norway, where new solutions for the planning, implementation, and operation of buildings and infrastructure are tested to cut total GHG emissions towards zero on a neighbourhood scale. The ZEN pilot areas function as role models, inspiring others to build ZENs and offering explanations about how the best possible results can be achieved. It is acknowledged that various stakeholders will have different influences on the ZEN pilot areas at varying times during the development of an area. In all, nine ZEN pilot areas are included in the ZEN Research Centre, namely: Ydalir in Elverum, Furuset in Oslo, Ny by – ny flyplass in Bodø, Knowledge Axis in Sluppen in Trondheim, Knowledge Axis at NTNU Campus, Mære landbruksskole in Steinkjer, Zero Village Bergen, Campus Evenstad and Fornebu in Bærum, see Figure 11.



Figure 11. Location (left) and illustration (right) of the ZEN pilot projects. (Credits for illustration and pictures from left to right are as follows: tegn3, a-lab, Bodø Municipality, Kjeldsberg Eiendom, Koht Arkitekter, Zeiner Media, Snøhetta/Mir, Statsbygg, Wilhelm Joys Andersen).

The ZEN KPIs have been tested in the ZEN pilot areas. Table 2 provides an overview of which KPI categories have been tested out in the different ZEN pilot areas.

Table 2. Overview of testing of KPI categories in ZEN pilot areas.

	GHG	ENE	POW	MOB	URB	ECO
Bodø					ZEN memo no. 19 (30) ZEN memo no. 50 (31) ZEN report no. 25 (32)	
Campus Gløshaugen	ZEN memo (33,34)	ZEN memo (33)	ZEN memo (33)	ZEN memo no. 46 (35)	ZEN memo (33)	
Sluppen	Master thesis (36) Rambøll report (37)	ZEN report no. 41 (38)			ZEN memo no. 20 (39)	
Mære	ZEN memo no. 44 (40)	ZEN memo (41) ZEN report no. 36 (42)	ZEN memo (41) ZEN report no. 36 (42)			
Flytårnet (Fornebu)	ZEN memo no. 38 (43) Homaei et al. (44)	ZEN memo no. 48 (45) Homaei et al. (44)	ZEN memo no. 48 (45) Homaei et al. (44)	Kommunedelplan (46) Asplan Viak (47)	ZEN memo no. 21 (48) ZEN memo no. 50 (31)	
Oksenøya (Fornebu)	FutureBuilt (49–51)	ZEN report no. 36 (42)	ZEN report no. 36 (42)	Kommunedelplan (46)	ZEN memo no. 21 (48) ZEN memo no. 50 (31)	
Ydalir	Master thesis (52,53) ZEN report no. 20 (54) ZEN report no. 43 (55) ZEN report no. 51 (56) ZEN report no. 52 (57) Lausselet et al. (58–60) Lund et al. (61) Yttersian et al. (62) Wiik et al. (63,64)	ZEN report no. 36 (42) ZEN report no. 51 (56) Baer et al. (65)	ZEN report no. 36 (42) ZEN report no. 51 (56)	ZEN report no. 51 (56)	ZEN report no. 51 (56)	Master thesis (52,53) ZEN report no. 43 (55) ZEN report no. 51 (56) Hamdan (66) Healey et al. (67) Henriksen (68) Wiik et al. (63)
Campus Evenstad	Master thesis (69) ZEB report no. 36 (70) Fufa et al. (71) Wiik et al. (72)	Bachelor's (73–75) Master thesis (76–79) Doctoral thesis (80,81) ZEN memo no. 36 (82) ZEN report no. 17 (83) ZEN report no. 36 (42) Askeland et al. (84) Pinel (85,86)	Bachelor's (73–75) Master thesis (76–79) Doctoral thesis (80,81) ZEN memo no. 36 (82) ZEN report no. 17 (83) ZEN report no. 36 (42) Brozovsky et al. (87) Gjertsen et al. (88) Korsnes et al. (89) Mehammer et al. (90)		Nielsen et al. (91)	Project report (92) ZEN report no. 17 (83) Backe et al. (93) Pinel et al. (94)
ZVB	ZEN report no. 12 (95)	ZEN report no. 36 (42)	ZEN report no. 36 (42)	ZEN memo no. 37 (96)		
Furuset	FutureBuilt report (97)	ZEN report no. 35 (98) Kauko et al. (99)	ZEN report no. 35 (98) Kauko et al. (99)			ZEN report no. 35 (98) Kauko et al. (99)

### 4 ZEN assessment criteria and key performance indicators

The set of assessment criteria and key performance indicators (KPIs) shown in Table 2, have been developed based on previous projects and existing assessment frameworks (such as the ZEB research centre, PI-SEC, SCC, PEB, BREEAM communities and CITYkeys) as well as input from ZEN researchers and partners through numerous discussions and workshops. The criteria and KPIs were identified and defined by experts for each category. The criteria and KPIs utilise existing policies, frameworks, standards, and references professionals within each of those fields are already familiar with. The criteria and KPIs are used to track, understand, and validate the progress and performance of the ZEN pilot areas, and may also be used outside of the ZEN research centre to quantify and qualify the performance of other neighbourhoods. The criteria and KPIs are grouped into six categories, namely GHG emissions (GHG), energy (ENE), power (POW), mobility (MOB), economy (ECO), and urban form and land use (URB). Each category has 1-4 assessment criteria and for each of those a set of KPIs. Not all KPIs can be measured during all project phases (strategic planning phase, implementation phase and operational phase), therefore Table 3 includes an overview of which project phases the criteria and KPIs are valid for.

Through the various ZEN workshops, the ZEN partners have highlighted the importance of clearly defining system boundaries and have identified a need for a 'building assessment boundary' and a 'neighbourhood assessment boundary'. These boundaries are used across the various ZEN definition categories that assess criteria and KPIs and vary according to the needs and requirements of each category. As a result, the scope for each criterion and KPI information is given as to whether the criteria and KPI is valid at the building assessment boundary level (B), neighbourhood assessment boundary level (N) or both (BN). In this ZEN definition report, the criteria and KPIs are shown in Table 3. When describing KPI requirements, efforts have been made to use methodological and organisational maturity by setting either (in order of preference):

- 1. Performance targets e.g., kgCO<sub>2</sub>eq/m<sup>2</sup>/yr
- 2. Reduction targets e.g., %
- 3. Information targets e.g., use of EPDs
- 4. Prescriptive targets e.g., must use a timber-based support system or photovoltaics

When assessing criteria and KPIs, a multi-criteria analysis approach is used, due to the multiple dimensions involved in the ZEN definition. This allows for different dimensions to be evaluated alongside each other simultaneously. As with any set of assessment criteria and KPIs, users should evaluate the proposed indicators against data availability and reliability, alignment with existing monitoring and evaluation methods (both in Norway and in Europe), relevance to existing city-wide strategic goals, and applicability to project scale (i.e., building, block, district, or city scale). Further details on the allocation of KPI points can be found in the ZEN definition guideline report (1).

Table 3. ZEN assessment criteria and Key Performance Indicators (KPIs)

Category	Assessment criteria	КРІ	Scope	KPI Points	Strategic planning phase	Implementation phase	Operational phase
	Emission reduction	GHG1.1 Materials (A1-A3, B4)	BN		X	X	X
		GHG1.2 Construction (A4-A5)	BN		X	X	X
		GHG1.3 Use (B1-B3, B5)	BN		X	X	X
GHG		GHG1.4 Operational energy use (B6)	N	nZEN	X	X	X
		GHG1.5 Operational transport (B8)	N		X	X	X
		GHG1.6 End-of-life (C1-C4)	BN		X	X	X
	Compensation	GHG1.7 Benefits and loads (D)	BN		X	X	X
	Energy efficiency in buildings	ENE2.1 Energy need in buildings	В	8		X	
	Energy carrier	ENE2.2 Delivered energy	N	8		X	X
ENE		ENE2.3 Self-consumption	N	2		X	X
		ENE2.4 Net load profiles	N	1		X	X
		ENE2.5 Colour-coded carpet plots	N	1		X	X
	Power performance	POW3.1 Peak load	N	6		X	X
		POW3.2 Peak export	N	2		X	X
		POW3.3 Energy stress	N	6		X	X
POW		POW3.4 Representative days	N	2		X	X
100	Load flexibility	POW3.5 Delivered energy difference	N	1		X	X
		POW3.6 Operational cost difference	N	1		X	X
		POW3.7 Energy stress difference	N	1		X	X
		POW3.8 Peak load difference	N	1		X	X
URB	Density and land use mix	URB4.1 Population density	N	2	X		
URB		URB4.2 Block density	N	1	X		

Category	Assessment criteria	КРІ	Scope	KPI Points	Strategic planning phase	Implementation phase	Operational phase
		URB4.3 Land use mix	N	2	X		
		URB4.4 Access to a diversity of amenities	N	2	X		
	Building layout	URB4.5 Dwelling type	В	1	X		
		URB4.6 Multifunctional building roofs	В	1	X		
		URB4.7 Active frontages	В	2	X		
	Street network	URB4.8 Street connectivity	N	2	X		
		URB4.9 Street intersection density	N	1	X		
		URB4.10 Walkable and bikeable streets	N	1	X		
	Green open space	URB4.11 Share of green open space	N	2	X		
		URB4.12 Share of green permeable area	N	2	X		
		URB4.13 Preserving and planting trees	N	1	X		
	Access	MOB5.1 Access to public transport	N	5		X	X
MOB		MOB5.2 Travel time ratio	N	8	X	X	X
		MOB5.3 Parking facilities	BN	7	X	X	X
	Socio-economic	ECO 6.1 Investment costs	BN	1	X	X	X
		ECO6.2 Operating costs	BN	1	X	X	X
		ECO6.3 Residual value	BN	1	X	X	X
ECO	Socio-environmental	ECO6.4 Sharing economy	N	3	X	X	X
ECO		ECO6.5 Sustainably sourced materials	BN	2	X	X	
		ECO6.6 Circularity	BN	2	X	X	
		ECO6.7 Environmental awareness	BN	2	X	X	X
	Enviro-economic	ECO6.8 Cost of emissions saved	BN	8	X	X	X

### 5 Limitations

There are some limitations to the ZEN definition report series. It should be noted that the following is not considered:

- Other environmental indicators than GHG emissions: Other environmental indicators than GHG emissions have more uncertainty. It is also easier to communicate environmental impacts to stakeholders in terms of GHG emissions since these are most frequently used and understood by the industry. It would be extremely time consuming to complete a detailed life cycle assessment at the neighbourhood level for all environmental indicators, and there may not be enough life cycle inventory data available for all environmental indicators.
- Building quality: Building quality should be considered in all building projects as a minimum standard (e.g., law on planning and building regulations (*Plan- og bygningsloven (PBL*)) and Norwegian building requirements (*Byggteknisk forskrift (TEK17)*) but is not a prerequisite for zero emission neighbourhoods. By not limiting the ZEN definition to Norwegian planning and building codes, then the ZEN definition can also be applied internationally.
- Universal design and climate change adaptation: Universal design and climate change adaptation strategies should be considered for all neighbourhood development projects as a minimum standard (e.g., law on planning and building regulations (Plan- og bygningsloven (PBL)) and Norwegian building requirements (Byggteknisk forskrift (TEK17)) but are not prerequisites for zero emission neighbourhoods.

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